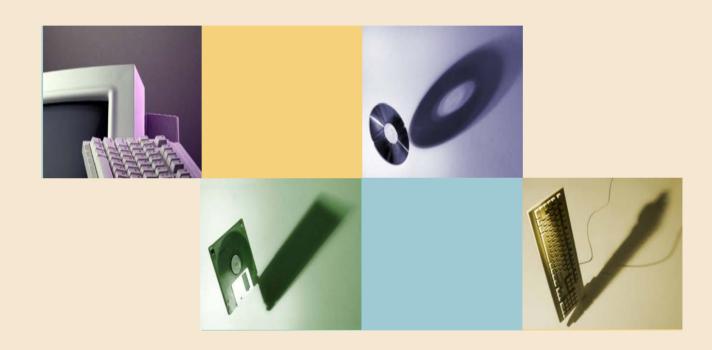
#### **Best Practices: Using Macromedia Breeze for Online Orientations**



**Bob Serben** & Richard Schumacher





## **Online Employee Orientation**



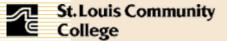
### **Convergence of three trends:**

- Increasing business training dollars going to e-learning
- 2. Increasing comfort with e-learning
- 3. Outsourcing of non value adding HR services









## **Business Trends in eLearning**



Less expensive systems

Crisp, clear solutions

Faster development curve Choice of method driven by outcome









### **Learner-Focused Trends**



Simple systems to use

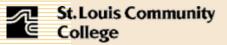
Short course: modest & targeted

Blended approaches

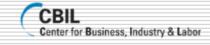








## **National Training Survey**

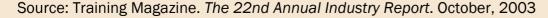


- \$51.3 billion budgeted for formal training
- 6% less than last year
- Only the fourth year in the last 22 that total dollars have dropped:
  - Off-the-shelf materials: down 21%
  - Seminars and conferences: down 9%
  - Training staff salaries: down 5%

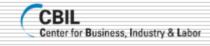








# **National Training Survey**



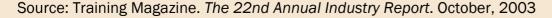
- "... massive shift in preferred delivery methods ... e-learning ..."
- "... greatest increase came in the form of computer-delivered training with no instructor."

(16% in 03 as contrasted with 12% in 02)

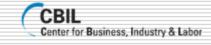








## **National Training Survey**

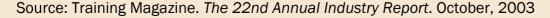


- 2002 48% of computer-delivered courses were self paced web courses
- 2003 61% of computer-delivered courses were self paced web courses
  - Use of CD-ROM, DVD, and diskettes as delivery methods fell by 10%











# Who Buys eTraining



Purchaser	Traditional training	Technology-based training
Training/HR	48%	39%
Senior Management	15%	14%
IT Department	15%	29%
Individual learner's department	13%	10%
Individual	5%	4%
Committee/Team	3%	3%
Other	2%	No report

Source: Training Magazine. The 22nd Annual Industry Report. October, 2003









## **Outsourcing of HR**



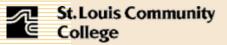
 "More than three-fourths of executives at large North American and European companies that currently outsource one or more major human resources functions said they would do so again, according to a survey released today by The Conference Board and sponsored by Accenture (NYSE: ACN)."

Source: Conference Board. <a href="http://www.conference-board.org/utilities/pressDetail.cfm?press\_ID=2373">http://www.conference-board.org/utilities/pressDetail.cfm?press\_ID=2373</a>. April 15, 2004.









# **Outsourcing of HR**



"Companies have outsourced payroll and benefits administration for many years, but the move to outsource virtually all HR activities — business processes and IT — is still new. One out of 10 companies has done some HR outsourcing, but only about half of those companies have outsourced everything, estimated Michael Cornetto, a consultant at Watson Wyatt & Co. in Arlington, Va. But he said the market for total HR outsourcing is growing 30% per year."

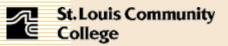
Source: Computerworld. HR outsourcing picking up steam. August 8, 2005.

http://www.computerworld.com/softwaretopics/erp/story/0,10801,103746,00.html?from=story\_kc.









### **Outsourcing of HR**



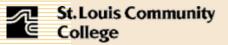
- A Google search of outsourcing employee orientation returned 279,000 results ...
- "Much of what HR professionals have done and learned in their careers has now changed and will continue to change. What were once the most important services they could provide — reliable HR transactions and one-toone employee service — may now be of declining value to the employing organization"

Source: Accenture. *Outsourcing: The End of HR As We Know It (And We Feel Fine)*. http://www.accenture.com/xd/xd.asp?it=enweb&xd=services\hp\hrservices\research\outsourcing.xml.









### **Uses of Rapid eLearning**

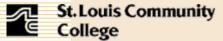


- Marketing
- Communication
- Awareness
- Rapidly changing content
- Short training programs
- Surveys
- Part of a blended learning solution



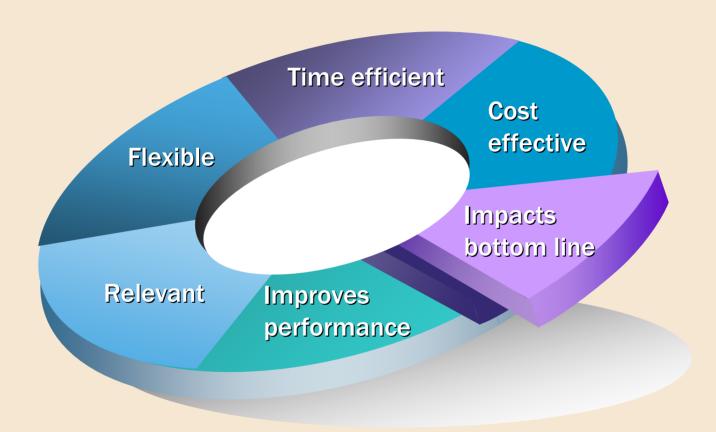






### **Focus on Business Needs**



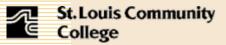








15



### **eCBIL™** Standards

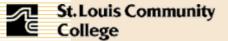


- Design criteria set upfront
- Multimedia experience
- Learner involvement
- Measurable results
- Business case









# Why Breeze?

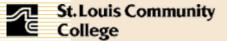


- Uses PowerPoint for authoring, fast & easy
- Accessible anytime:
  - Internet access, low bandwidth needs
  - Flash player, firewall friendly
  - Sound card and speakers/headphones
- Built-in quizzes check understanding
- Easy to add audio voice-over and sync with animation
- Transmit information quickly and consistently
- Section 508 accessible



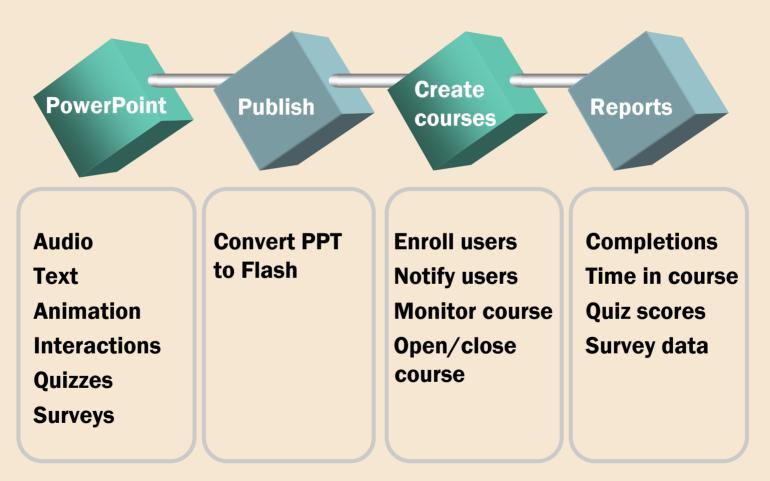






#### **Breeze Process**











# eCBIL™ Specifications



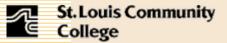
- Length of Program
- Program Structure
- Testing
- Reports
- Graphics and Animations
- Template

- Disclaimer, Copyright, Legal
- Content
- Music
- Program Evaluation
- External Links
- Participant Materials









### **eCBIL™** Checklist



- Content
- Instructional Design
- Interactivity
- Navigation
- Motivational Components
- Use of Media
- Evaluation
- Aesthetics
- Tone







## Is Compelling Training Possible?

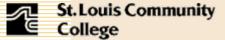


- It's not the tools it's the design
- Breeze is best for:
  - Broadcasting information
  - Critical knowledge transfer
  - When resources are limited and there is a need for high instructional integrity and content urgency









## **Design/Delivery Best Practices**



- Create reusable templates
- Repurpose existing content
- Focus on "need to know" content
- Link to "nice to know" content
- Integrate pre- and post-program quizzes
- Use blended learning methods
- Remember the end result you're looking for!









#### **Demonstrations**



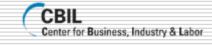
- Examples from various materials developed by the Center for Business, Industry & Labor of St. Louis Community College
- To review these later, or show to others, go to: http://www.cbil.org/cit







### Accessibility



- Flash player works with JAWS, Home Page Reader, and Windows-Eyes
- Visual elements must be available
  - Graphics and animations need text equivalents
  - Constant motion from transitions and animations may cause excessive screen reader refreshes
  - Make sure the narration can "stand on its own"
- Narration elements must be available
  - Add the narration transcript as the speaker notes
- Breeze 5 has additional features to enhance the experience for visually impaired users









#### **Best Practices - Audio**



- Always use a written script
- **Make narration conversational**

- Vary the voices male/female, tone, inflections
- Narration should build on key points, not just read the text
- Synchronize narration with text and graphics
- Consider using music
- Narration should be able to stand on its own (for accessibility)

#### **Best Practices - Text**



- Follow basic guidelines for PowerPoint presentations regarding font size, type face, type colors, amount of text
- Make your program look "un-PowerPointy"
- Create slide titles for all slides (appears in the outline display)
- Include narration as speaker notes (for accessibility)

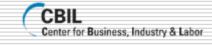








## **Best Practices - Graphics**



- Graphics should have a similar look and feel
- Minimize clip art
- Take/use actual photos when possible

www.cbil.org

Enter alt text for each graphic for accessibility



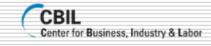








# **Best Practices – Animation/Video**

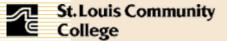


- Animations should add to, not detract from, the message
- Subtle transitions only
- Understand and test the impact of your graphics, animation, and video decisions on low-bandwidth users
- Video only when the message cannot be communicated any other way — make it short!









# **Best Design Practices – Interaction**

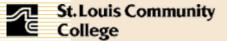


- Create meaningful interactions
- Interactions have to be planned
- Provide custom feedback
- Use techniques such as rhetorical questioning









#### **Best Practices - Technical**

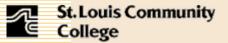


- Consider available bandwidth of users
- Follow security best practices for server
- Use appropriate database store (SQL)
- Customize look of Breeze interface for your organization
- Always review the published version before releasing it to your participants
- Identify the software tool's unique "quirks" and determine how to handle them upfront









# **Challenges and Opportunities**



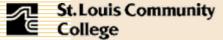
- How could rapid eLearning work in your organization?
- Are there clearly identified needs?

- Who is responsive/excited about the possibilities?
- What are the challenges?
- What are the next steps?











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